



# **The 12 Principles of Manufacturing Excellence: A Leader's Guide to Achieving and Sustaining Excellence**

*Larry E. Fast*

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Explaining how to implement and sustain a top-down strategy for manufacturing excellence, **The 12 Principles of Manufacturing Excellence: A Leader's Guide to Achieving and Sustaining Excellence** provides a comprehensive, proven approach for delivering world-class performance while also cultivating the right culture through leadership and mentoring.

Tapping into four decades of leadership experience, 35 years of it in the manufacturing industry, Larry Fast explains how to achieve vertical and horizontal alignment across your organization. He details a clear pathway to excellence via the 12 Principles of Manufacturing Excellence and provides a method for tracking progress—plant by plant and function by function. Emphasizing the importance of using Lean and Six Sigma tools to improve your business, the book:

- Integrates strategy and leadership development
- Paves a path for culture change—Operator-Led Process Control (OLPC)—that prepares hourly employees to take control of their processes and prepares management to enable them to do it
- Details an audit process for tracking progress and ensuring sustainability
- Includes a CD with color versions of the images in the book as well as a sample Manufacturing Excellence Audit, a sample Communications Plan, and a sample Training Plan that can all be easily customized for the reader's use

This resource-rich book will allow you to spell out leadership expectations and provide your employees and associates with a clear understanding of their individual roles. Helping you keep everyone in your organization focused during the quest towards sustainable manufacturing excellence, the accompanying CD supplies the tools you and your team will need to pursue it with passion, confidence, and urgency.

Listen to what Larry Fast has to say about his new book, **The 12 Principles of Manufacturing Excellence**.

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